DEPARTMENT OF THE NAVY



BUREAU OF MEDICINE AND SURGERY 2300 E STREET NW WASHINGTON DC 20372-5300

IN REPLY BEFER TO

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MEMORANDUM FOR NAVY MEDICINE EAST

NAVY MEDICINE WEST

NAVY MEDICINE NATIONAL CAPITAL AREA

NAVY MEDICINE SUPPORT COMMAND

SUBJECT: Business Rules and Guidelines for Implementing Standard Organization Structures for Navy Medicine Activities

Reference: (a) BUMED Instruction 5430.7A

This memorandum provides policy and guidance for implementation of Standard Organization Structures at Navy medicine activities as outlined in reference (a).

- 1. Reference (a) states: "Commanding Officer's will ensure their organizational structure is aligned with the guidance". Reference (a) enclosure (1) appendix (a) contains the authorized organization codes to be used by all BUMED activities.
- 2. All NAVMED commands using SPMS will be in compliance with the organizational structure guidance of this instruction no later than 30 September 2006 and will not deviate from this structure without prior approval from Chief, BUMED.
- a. Navy medicine activities can be divided into nine categories based on size and function:
- (1) <u>Naval Medical Center</u> (NMC) Major teaching hospitals with multiple residency training programs and tertiary care. Their size and complexity require organizations with several directors and provide a wide scope of services.

NNMC BETHESDA

NMC SAN DIEGO

NMC PORTSMOUTH

(2) Naval Hospital Family Practice Teaching facility (NHFPT) - Medium-sized hospitals with multiple specialty services that also have a family practice residency training program. The organizational structure shall vary based on the size and scope of services.

NH BREMERTON

NH CAMP LEJUENE

NH CAMP PENDLETON

NH JACKSONVILLE

NH PENSACOLA

(3) Naval Hospital (NH) - Medium-sized hospital with multiple specialty services and provides inpatient care (with no residency training programs). Specialty services are provided, but limited.

> NH KEFLAVIK NH CORPUS CHRISTI NH SIGONELLA NH CHERRY POINT NH 29 PALMS NH BEAUFORT NH LEMOORE NH GUANTANAMO BAY NH OAK HARBOR NH NAPLES NH GUAM NH ROTA

NH YOKOSUKA NH CHARLESTON NH GREAT LAKES NH OKINAWA

(4) Naval Health Clinic (NHC) - Small-sized facility not providing inpatient care and has limited specialty services.

> NHC ANNAPOLIS NHC LONDON

NHC PATUXENT RIVER NHC PEARL HARBOR

NHC QUANTICO NHC EVERETT

NHC NEW ENGLAND

(5) Branch Health Clinic (BHC) - Branch clinic that has either medical or medical and dental capabilities. It is subordinate to a larger HTF and due to small scope there are no directors assigned.

> NBHC QUANTICO TBS (CORE COMP) NBHC BANCROFT HALL NBHC WASHINGTON NAVY YARD NBHC NAEC LAKEHURST NBHC DAHLGREN NBHC NAS WILLOW GROVE NBHC INDIAN HEAD NBHC ANDREWS AFB

NBHC OCEANA NBHC LITTLE CREEK NBHC NORFOLK NSY NBHC YORKTOWN

NBHC CHESAPEAKE NW NSGA NBHC DAM NECK

NBHC PENSACOLA NATTC NBHC PENSACOLA NAS

NBHC MILTON WHITING FIELD NBHC MERIDIAN NBHC PENSACOLA NAVTECHTRACEN NBHC GULFPORT NBHC PASCAGOULA NBHC PANAMA CITY

NBHC MID - SOUTH NSA NBHC BELLE CHASE NAS NBHC GREAT LAKES NTC NBHC GREAT LAKES NCTC NBHC GREAT LAKES NCTC INPR NBHC JACKSONVILLE NAS

NBHC MAYPORT FL NBHC KEY WEST FL NBHC ALBANY GA NBHC ATHENS GA

NBHC ATLANTA (MARIETTA) GA NBHC NORTH ISLAND NAS NBHC CORONADO NBHC SAN DIEGO NTC

NBHC SAN DIEGO MCRD NBHC EL CENTRO

NBHC SAN DIEGO NAVSTA NBHC FORT WORTH JRB

NBHC KINGSVILLE NBHC INGLESIDE

NBHC NAS BRUNSWICK NBHC PORTSMOUTH NH

NBHC SARATOGA SPRINGS NBHC BAHRAIN

NBHC CHINA LAKE NAVAIRWARCTR NBHC BEAUFORT MCAS NBHC PARRIS ISLAND MCRD NBHC NAS FALLON NBHC LA MADDALENA NBHC CHARLESTON WPNSTA NBHC GAETA NBHC ST. MAWGAN NBHC BANGOR WA SUBASE
NBHC COMFLEACT GAGE NBHC PUGET SOUND NSYD NBHC EASTPAC NAVCAMS NBHC COMFLEACT SASEBO NBHC ATSUGI NAF NBHC CAMP SMITH, PEARL HARBOR NBHC NAVAL WEAPONS STATION COLTS NECK EARLE NBHC NORFOLK NAVSTA (SEWELLS POINT) NBHC KINGS BAY NBHC GROTON NBHC NEWPORT NBNHC PORT HUENEME NBHC NEW ORLEANS NBHC WALLOPS ISLAND NBHC CARDEROCK NBHC NRL WASHINGTON NBHC SUGAR GROVE NBHC NUWC KEYPORT WA NBHC YUMA NBHC MECHANICSBURG NBHC MCAS MIRAMAR NBHCNAVSUPPACTEASTBANKNBHCCAPODICHINONBHCNAVSUPPACTSOUDABAYNBHCMCASNEWRIVER NBHC CAMP GEIGER MCB NBHC WAYNE CARON MCB NBHC CAMP JOHNSON MCB
NBHC SEAL BEACH
NBHC BARSTOW NBHC FRENCH CREEK MCB NBHC SEAL BEACT.

NBHC BARSTOW

NBHC CAMP DELMAR MCB

NBHC CORCEN MCB

NBHC NAVSTA GUAM

NBHC NSY PEAL HE

NBHC MCAS KANEOHE BAY

NBHC IWAKUNI

NBHC YOKOHOMA

NBHC MCAS H, FU NBHC MCB CAMP PENDLETON NBHC BRIDGEPORT CA NBHC NSY PEAL HARBOR NBHC MCAS H, FUTEMA NBHC WHITE BEACH OKINAWA NBHC EVANS/CAMP FOSTER NBHC CAMP KINSER NBHC CAMP HANSEN NBHC MCB CAMP COURTNEY JAPAN NBHC ARLINGTON ANNEX NBHC MCB CAMP SCHWAB OKINAWA NBHC PHILADELPHIA NAVAL BUSINESS CENTER NBHC CORFAC MCB CAMP LEJEUNE NBHC OCS QUANTICO (CC NAVMEDCL)

(6) Naval Dental Centers (NDC) - Full range of dental specialty services available and with multiple branch dental clinics $\{ BDCs \}$. Their large size and complexity require organizations with several directors. All Greenside

NDC CAMP LEJEUNE NDC CAMP PENDLETON

NBHC USAFS TORII STATION OKINAWA

NDC OKINAWA

(7) <u>Branch Dental Clinic</u> (BDC) - Branch clinic that has only dental capabilities. It is subordinate to a NDC and due to small scope there are no directors assigned.

NBDC MIDLANT

NBDC SW SAN DIEGO

NBDC 9th MCDIST KC NDBC MCLSB BARSTOW

NBDC PGSCH MONTEREY

- b. Mission Specific (MS) Commands. These are Commands that have specific missions in support of Navy Medicine's overall mission.
- 3. All activities will use the Standard Naming Conventions and Standard Organization Codes contained in reference (a) enclosure (1) appendix (a). Changes to Standard Organization Codes or Naming Conventions must be approved by Chief, BUMED prior to implementation
- 4. The following information is provided as guidance for construction of ten position organizational codes in accordance with reference (a) enclosure (1) appendix (a).
- a. The first two positions of the ten position code will identify the Directorate, positions 3 and 4 will identify the department, position 5 and 6 will identify the division and positions 7 through 10 will be used to create a peacetime organizational hierarchy. For Example:

Org Code for Dir Administration, Human Resources Department, POMI Division:

09HRYP0000

- 09 Directorate Dir Administration
- HR Department Human Resource
- YP Division POMI/Operational Readiness
- 0000 Define this code as a Header record in TFFMS and on the AMD.
- b. The org code for the first billet under the POMI division would be 09HRYP0005. The last four positions identify the billet hierarchy 0005 through 9995 at increments of five. In the example below Header records are identified as record Type "A", Billet records are record Type "B" and CUIC billets are highlighted.

REC UIC TYPEBSC BIN TITLE ORG CODE A 001000161466 COMMAND SUITE 00F0000000 68907 B 0012001614670IC SHR ACT/ADDU TO 03030/00060 00F0000005 68907 68907 B 001251307444 SECRETARY (STENO/OA) 00F0000010 68907 B 080050161489HS DPTHD/DOIC 00F0000015 68907 A 020003254492ACOS HUMAN RESOURCES 01F9000000

68907	В	020103228136BUMED SENIOR ANALYST	01F9000005
68907	В	020201307455MANAGEMENT ANALYST	01F9000010
68907	В	022301307456MANAGEMENT ANALYST	01F9000015
68907	В	022403327018MANAGEMENT ANALYST	01F9000020
12345	В	054500170827CORPSMAN	01F9000 0 25
68907	A	010000161469POMI	01F9P00000
68907	В	030352889881POMI/HEAD CONTINGENCY	01F9P00 0 05
54321	В	067550841832CORPSMAN/POMI	01F9P00 0 10
68907	В	022500872783CORPSMAN/ANALYST	01F9P00 0 15

- c. Component UIC billets are aligned with org codes that displays the billet organizationally where the workload is being preformed on a day to day basis not that of the CUIC alignment. CUIC billet wartime alignment is based solely on UIC/BSC. Matching the skill of the billet to the appropriate organization where the peacetime effort is concentrated eliminates the need for a CUIC reserve place holder in the core facility. A cleanup effort of unfunded SELRES billets will be conducted after implementation of Standard Organization structure is complete.
- d. With standard organizational naming and standard application of business rules all Navy medicine activities will be able to be viewed and assessed in a fair and consistent manner with regard to peacetime and readiness personnel resources and their utilization.
- 5. All Directorate, Department and Division organizational codes can be found in reference (a) enclosure (1) appendix (a). Not all Directorate Codes are mandatory; activities will align their functions according to the department and division tables. Directorates will be built using the business rule of 2 departments with a minimum of 10 positions to make up a department. Departments may be subdivided into divisions providing the division meets the ten position rule. Once the department/division alignment is built select the appropriate directorate from the corresponding directorate table.

For example: Naval Hospital Anywhere does not meet the business rule to support a Dir, Quality Management, in this instance, the associated functions could be aligned in a Quality Management Department under the Command Suite with any associated divisions from the division table. Activities may not deviate from the available selections without approval from BUMED M1.

a. An organization code will be created for each Directorate. A directorate must have 2 subordinate departments that meet the above business rules No single Department or

Division org code will be smaller than ten positions. The only exception is where a type 1 or type 2 provider billet with that subspecialty is authorized.

- (1)NMC'S, NHFPT'S AND NH'S will have a Director for Dental Services. The Dental Directorate will have authority to direct and manage dental corps assets within the core facility and at branch clinics collocated with the parent command (same manpower UIC as parent) to meet the organization's mission. Dental assets which align with the mission of Surgical Services Directorate as in the case of the Oral Maxillofacial Surgery/Hospital Dentistry Department will be under the authority of the Director The Director Dental Services will work Surgical Services. in collaboration with the Director of Surgical Services and Branch Clinic OIC's to optimize services throughout the command, and will function as an advisor for career development and establish standards for professional practice for all dental assets.
- (2) The Director Branch Clinics/Primary Care will have authority to direct and manage medical corps Primary Care assets within the command and at branch clinic's collocated with the parent command (same manpower UIC as Parent) to meet the organizations mission. The Director will work in collaboration with Branch Clinic OIC's to optimize services throughout the command and will function as an advisor for career development and establish standards for professional practice for all Branch Clinic Medical assets.
- b. Each Branch Clinic (BHC, BMC, or BDC) at a minimum must have at least one of the following departments: Primary Care, Family Practice, Occupational Medical, or Dental. A Branch Clinic that has two or more departments shall also have an Administrative department.
- c. Branch Clinics will not have clinical or ancillary departments identified on their command's AMD unless there is an authorized billet for a provider (or direct care professional) with that specialty such as Orthopedics, Internal Medicine, Pharmacist, Radiologist, or Medical Technologist assigned to that Branch Clinic.
- 6. Reference (a) enclosure (1) appendix (a) has values listed in each box which represent what type of activity can have which departments under which directorate and what divisions fall into which departments. The key to those values is listed on the last page of the enclosure.

- 7. Organization codes will be reconciled against the Cost Accounting Dictionary annually during the fiscal year shift in the BUMED accounting systems. BUMED M8 will provide NMSC with a copy of the CAD who will reconcile it with the TFMMS database and provide M1, M3 and M8 with a change incorporation list.
- 8. Coding rules for APVs (4th level MEPRS code 5, 6, and 7).
 - If a sub-specialist is assigned to a generalist billet then code as a generalist.
 - If a generalist is assigned to a subspecialty billet then code as a sub-specialist.
 - If a sub-specialist performs APVs, report workload as subspecialty
- 9. These Organizational Codes will also be used in SPMS beginning in FY 07. SPMS uses seven character Organizational Codes for two purposes: assigning personnel and reporting labor. The Organizational Codes that will be used on the command's AMD, as described in this instruction, are ten characters. To use these codes in SPMS, only use the first seven characters of the AMD Organizational Code. For example, the AMD Organizational Code for the Command Suite will be 00F0000000, however, only 00F0000 will be entered into SPMS.
- 10. SPMS Organizational Codes required for labor reporting that are not used on the command's AMD will be entered with a letter in the seventh character (beginning with 'A' and incremented sequentially (i.e. A, then B, then C, etc). Reasons that a command will need SPMS Organizational Codes that are not on the command's AMD include:
- a. Providers are assigned to outpatient clinics, however, will also need to report labor to an inpatient codes. The Internal Medicine Clinic staff is assigned to the Organizational Code 03IN0000. If an Internal Medicine patient is admitted, when the provider(s) see the patient on the ward (i.e. making rounds), he/she would charge their time to the Internal Medicine Inpatient Code (FCC AAAA) 03IN00A.
- b. Functions that are combined for AMD purposes but may consist of several productive labor Job Order Numbers (JONs). For example, the Command Suite would be comprised of the Commanding Officer (CO), Executive Officer (XO), Command Master Chief (CMC) and their immediate staffs (Admin Assistants/Secretaries); however, the CMC has a different labor

JON (1A11) than the CO/XO (1A10). The two SPMS Organizational Codes would be: 00F0000 - Command Suite and 00F000A - Command Master Chief

- c. Maintaining SPMS Assignments: Once this new structure is operational in SPMS, activities need to move personnel assignments in SPMS by changing both the organization code and the UIC/BSC. Maintaining SPMS will keep people aligned with the billet structure of the AMD. This process will ease the transition to DMHRSi.
- 11. Further assistance in implementing and maintaining organization code structure can be obtained from the following points of contact.

NMSC Manpower Department via email at STDORG@nmsc.med.navy.mil or via phone at the numbers listed below.

CDR J. Myers

Comm: (904)542-7200 ext8285

DSN: 942-7200 ext 8285

Mr. Scott Schuler

Comm: (904)542-7200 ext 8131

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